Based on the following studies:

- Kaliningrad, an attractive location for EU investors, Kari Liuhto, Director of Pan-European Institute
- Kaliningrad/Russian Federation. Social Measures: Integrating Civil Society in Kaliningrad, Volkmar Wulf, Europa Consultant, Advisor to Kaliningrad Oblast Duma
- Efficient borders between the EU and the RF at the Kaliningrad enclave, Alvydas Medalinskas, Director of Lithuanian International Policy Centre

ECONOMIC MEASURES : STRENGTHENING INVESTMENT IN THE KALININGRAD OBLAST					
	EUROPEAN UNION	RUSSIAN GOVERNMENT	KALININGRAD OBLAST ADMINISTRATION		
ORGANISE A "GUICHET UNIQUE" FOR EU (FOREIGN) INVESTORS UNDER THE KALININGRAD OBLAST ADMINISTRATION	<ul> <li>Support a Foreign Investment, Trade and Tourism Agency, which should provide EU investors with a monthly review containing relevant statistics, a summary of essential legislative changes, and business news. The review should be translated into English and be provided free of charge to major EU chambers of commerce, EU embassies in Russia, major European companies and research institutes. The agency should also create a website offering foreign investors basic information on Kaliningrad's economy, business legislation, and potential investment projects.</li> <li>Fund an EU liaison officer who should provide assistance to EU companies willing to invest in Kaliningrad</li> <li>Participate in the training of local personnel</li> </ul>	up to two weeks (possibly more) without visas in order to promote business contacts and tourism	exporting firms (possibly on the website of		
ESTABLISH A EUROPEAN	• Fund both the European Information Centre and the Institute for European Studies for at least three years. Both	Information Centre and the Institute for			

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INFORMATION CENTRE UNDER THE KALININGRAD CHAMBER OF COMMERCE AND AN INSTITUTE FOR EUROPEAN STUDIES WITHIN THE IMMANUEL KANT STATE UNIVERSITY	<ul> <li>institutions should be run by people knowing perfectly the EU institutions and the Kaliningrad Oblast as well as major EU-Kaliningrad issues.</li> <li>Organise Jean Monnet professorships and support the exchanges of students, researchers and teachers with the Baltic Sea countries</li> <li>Open a "subsidiary" of the EC Delegation in Kaliningrad or expand the Tacis Local Support Office facilities</li> </ul>	
FOUND A KALININGRAD BUSINESS CLUB (KALININGRAD'S SINGLE BUSINESS VOICE TOWARDS MOSCOW AND BRUSSELS)		
PROVIDE EU (FOREIGN) INVESTORS WITH TAX INCENTIVES AND FACILITIES		<ul> <li>Invest in Kaliningrad's infrastructure such as airport buildings, passenger terminals, transport network, industrial sites, etc.</li> <li>Create a list of industrial sites which could be proposed to potential foreign investors</li> <li>Follow the example of the St Petersburg/ Leningrad Oblast and offer investors facilities and tax advantages<sup>1</sup></li> </ul>
HARMONISE RUSSIAN STANDARDS (GOSSTANDARD) WITH EU STANDARDS (CEN)		

BORDER MANAGEMENT: EFFICIENT BORDERS BETWEEN THE EU AND KALININGRAD					
	EUROPEAN UNION	RUSSIAN AUTHORITIES	POLISH AUTHORITIES LITHUANIAN AUTHORITIES		
SPLIT UP WAITING LINES AND CREATE "GREEN" LANES			Follow Finland's positive example of creating a <b>"green corridor"</b> . In December 2002, Finnish, Swedish and Russian customs administrations signed an agreement, which simplified border passage for two companies (Volvo and Scania) at three different Finnish-Russian border posts.		
CREATE A COMMON INFORMATION SYSTEM			Follow the example of Finnish-Swedish-Russian cooperation which includes <b>shared databases</b> and a <b>common computer centre</b> <sup>2</sup> . The information arrives at the border checkpoint in electronic form prior to the arrival of cargoes, thus reducing the document processing time from hours/days to several minutes. The system also allows preventing illegal deals between customs officials and other interested parties.		
ESTABLISH JOINT BORDER CHECKPOINTS			<ul> <li>According to the Schengen rules, joint checkpoints with non- Schengen countries can be established only in the territory of the Schengen member states. Grzechotki - Mamontovo-2 on the Kaliningrad/Polish border and Nida - Rybachii on the Kaliningrad/Lithuanian border could be possible options to establish such checkpoints.</li> </ul>		
INTRODUCE A SPECIAL VISA FOR KALININGRAD'S RESIDENTS			A special visa for Kaliningrad's residents living in the border area should be introduced for the specific purpose of local border traffic. The territorial validity of the visa should be limited to the border area of the member state that issues it, and allow the holder to cross the border of this member state many times for a stay of up to seven consecutive days and less than three months every half-year. It should be valid for at least one year and issued free of charge.		
ENHANCE A CLOSER	• Encourage cooperation between similar authorities of				

COOPERATION BETWEEN BORDER GUARDS AND CUSTOMS SERVICE	Russia/Poland/ common use of		cooperate more c present, they are loc distance from each c same border c Various competing a the border are not ke information with each	cated some other in the checkpoint. gencies on en to share		•	Lithuanian border guards and customs, which should also conclude a <b>cooperation</b> <b>agreement</b> in order to facilitate their coordination <b>Create a direct telephone line</b> <b>and sign a cooperation</b> <b>agreement</b> between Russian and Lithuanian border guards
UPDATE BORDER INFRASTRUCTURE	help Russian s border infrast customs lac	ch as radiation ray technology,					
HARMONISE RUSSIAN NORMS IN COMPLIANCE WITH EU NORMS			<ul> <li>Harmonise custor which is still org selective control, wh the attitude/interest of officers matters (ma for bribes on checkpoints)</li> <li>Harmonise certificates to allow veterinary controls for animals and farming</li> </ul>	anised on here mainly of customs ain source border <b>veterinary</b> ow single or transit of			
SOCIAL MEASURES: INTEGRATING CIVIL SOCIETY IN THE KALININGRAD OBLAST							
ENCOURAGE P LITHUANIAN NGOS T EXPERIENCE W KALININGRAD'S	TO SHARE THEIR /ITH THEIR	UNIVERSITIES	GE KALININGRAD TO PARTICIPATE IN 5 AND SPONSORSHIPS		GTHEN AND EXPAND EG IIIA PROGRAMME	EU AN	IDE FINANCIAL SUPPORT TO ID RUSSIAN ORGANISATIONS NG WITH STREET CHILDREN

<sup>1</sup> Note: The new **Federal Law on the Special Economic Zone in Kaliningrad** (came into force on 1 April 2006) provides foreign/Russian investors with important tax preferences. Thus, income and property tax rates are 0 percent for the first six years and 50 percent for the next six years. However, the law is aimed at larger companies as it requires investing no less than 150 million roubles. Small and medium enterprises which are unable to make such investments cannot benefit from this special tax regime.

<sup>2</sup> Note: The Finnish-Russian border is one of the most efficient EU external borders. The border cooperation between Finland and Russia has a long tradition. This is based on the Border Regulation Agreement of 1960, amended by a protocol signed on 12 May 1997. A permanent Finnish-Russian Border Guard Committee meets 4-6 times a year. Finland's successful border management is based on the understanding of importance of having a **unified and professional border authority** responsible for all external borders and border crossing points. The Finnish-Russian border is controlled using **mobile units, technical control equipment and aircraft**. A network of **electronically supervised target areas** has been constructed on the most important stretches of the land border between Finland and Russia. Along the sea border there are sophisticated **radar and camera surveillance systems**. Border crossing points are also equipped with modern technology, such as **x-ray and scan facilities**.

<sup>3</sup> Note: In May 2006, the head of the Russian Federal Customs Service (FTS), Aleksandr Zherikhov, and two of his deputies, Leonid Lozbenko and Yury Azarov, were fired, while 20 cases against senior customs officials were investigated. Earlier, the Federal Customs Service was transferred from the Ministry of Economic Development and Trade to the Russian Government. Andrey Belyaninov, former KGB officer and director of Russia's main arms exporter Rosoboronexport, was appointed as a new head of the Federal Customs Service.